



**WASHINGTON  
TOWNSHIP**  
DUBLIN, OH

2023 ANNUAL REPORT

# Future-ready



## A Message from Township Administrator Eric Richter

The Washington Township Board of Trustees establish the vision and strategic guidance for the operations of the Township. Their directive to staff is to continue to deliver high quality services to our residents, while managing our financial resources and expenses in a fiscally responsible manner. Operating a four-station fire department with 120-plus firefighters (full-time and part-time) is not an inexpensive proposition, however township leaders work diligently to make informed and prudent decisions that help “stretch” the hard-earned tax dollars our residents and businesses provide for EMS, fire and rescue services.

From a budget perspective, the Township continues to operate conservatively while investing in the community and the equipment necessary to respond to emergencies. Expenditures for 2023 totaled \$25,923,284, representing a .07% decrease over 2022 expenditures of \$26,090,666. Expenditures remained flat as final costs associated with the Amlin area improvement project were finalized, and replacement apparatus to support the emergency response operations of the fire department were delivered and subsequently paid for. 2023 Capital outlays for two new engines and ALS medic totaled over \$1,750,000 and were planned for as part of the Township’s ten-year capital replacement plan. Revenues for 2023 totaled \$25,158,494, representing deficit spending of \$764,790, or 3%. The 2023 budget was structurally balanced utilizing cash reserves held by the Township.

While fiscal responsibility is a critical measure of every successful agency, so is performance. Reliability and timeliness is paramount in the emergency services business. The Washington Township Fire Department continues to maintain two significant achievements. The WTFD continues to be accredited by The Commission on Fire Accreditation International (CFAI), a designation that recognizes continuous best practices in fire department operations. The WTFD has also maintained an ISO 1 rating by the Insurance Services Office, which positively influences residential and commercial insurance premiums within the Dublin community. Washington Township leadership and all of the staff of the WTFD continue to strive to provide the highest level of customer service to our constituents.

We welcome your feedback, and thank you for your support within the community.







## A Letter from Fire Chief Alec O-Connell

As we closeout another challenging but rewarding year, I want to take a moment to reflect on our accomplishments and express my deepest gratitude to our employees, partners and the community for their ongoing support. At the beginning of the year, the department was recovering from the loss of one of our own. While it was a difficult time for all members, I am very proud of the way they honored him and supported the family. Unfortunately, it takes challenges such as this to see the true character of an organization. Despite the challenges we have faced, we have much to be proud of. We made significant progress in all of our goals identified for 2023. The goals focused on increasing our operational efficiency, maintaining our accreditation and ISO rating while we maintain competent staff through a comprehensive training program.

The Commission on Fire Accreditation International evaluated all aspects of the department's service delivery, strategic planning, and commitment to ongoing improvement. The department successfully earned re-accreditation by meeting established benchmarks and guidelines. An upgrade to our reporting software allowed us to make operational decisions based on the latest data and track trends, so we can develop a risk reduction strategy. The department continues its commitment to developing our personnel. The training program included regular testing on core competencies, live fire training drills and the opportunity to complete over two hundred and fifty hours of training in acquired structures within the district. In an effort to better meet the needs of the community, the department hosted a stakeholder meeting for residents. Their input and feedback were invaluable and have already begun to positively impact our department. They provided us a better understanding of the needs and priorities of our community.

This past year we have experienced the highest degree of adversity with the loss of a firefighter, but as difficult as it was, the department excelled and continued to meet the needs of the public. We will continue to exceed the expectations of our citizens through strategic planning, projecting the needs of our community, and by providing proactive education. The department is truly indebted to the citizens of Dublin and Washington Township and appreciates their ongoing support.



## Operations – Fire/EMS

The Operations Division is the largest of all divisions within the Washington Township Fire Department. The primary responsibilities of its personnel are life, safety, incident stabilization, preservation of property, emergency medical care, and public education. The Washington Township Fire Department takes great pride in serving the residents and visitors of Washington Township and the City of Dublin. The Operations Division staff, all of whom are cross-trained in fire suppression and EMS, are deployed from four fire stations and an administrative/training center.

### STAFFING

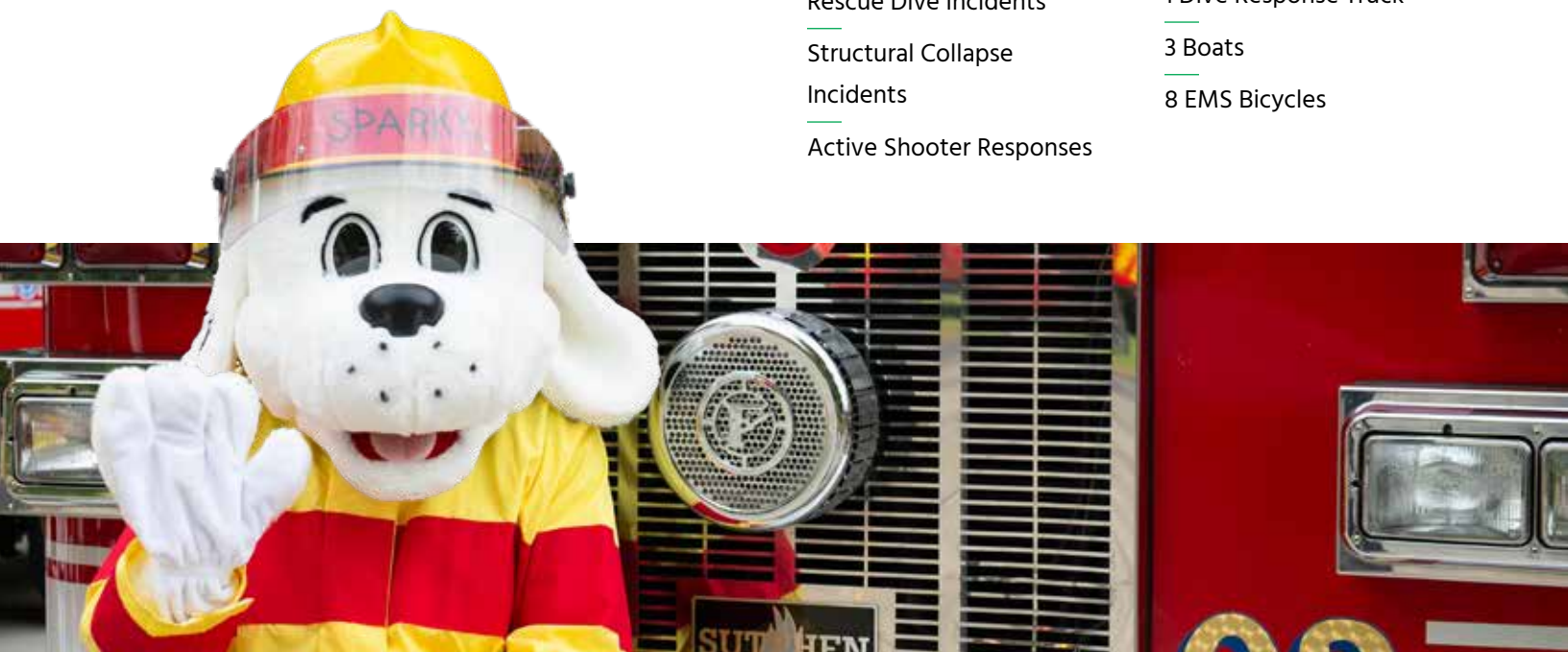
The Washington Township Fire Department has 102 full-time uniformed personnel and approximately 15 part-time uniformed personnel. The civilian support staff includes nine additional personnel.

### CAPABLE OF MITIGATING:

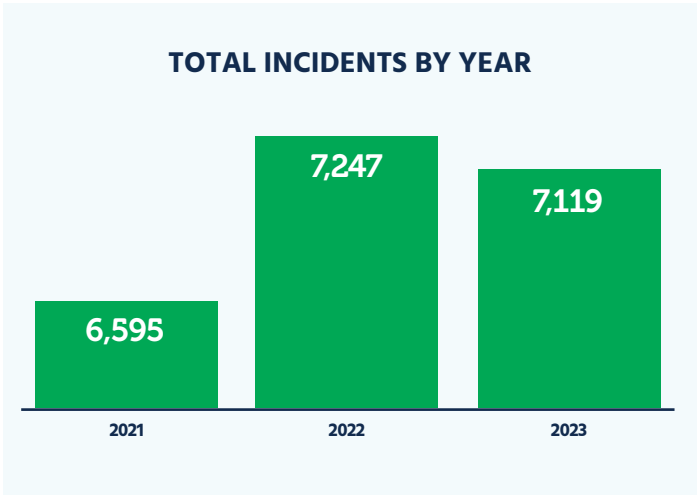
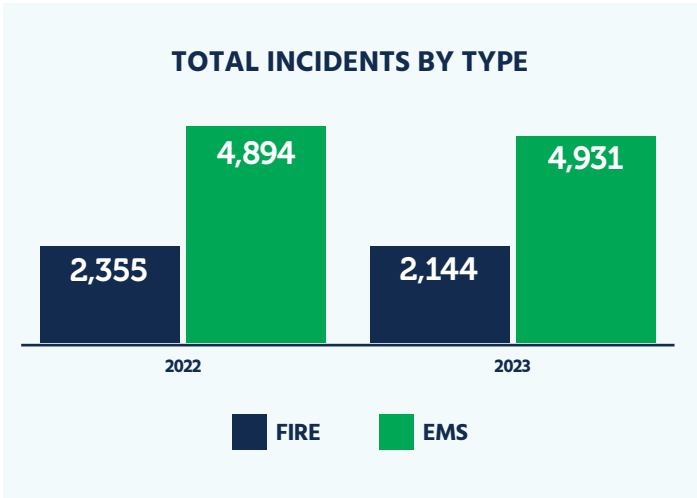
- Fire
- Emergency Medical Responses
- Technical Rescues
- Traffic Accidents/Extrications
- Swift Water Responses
- Trench Collapse Incidents
- Mass Casualty Incidents
- Hazardous Materials Incidents
- High-Angle Rescue Incidents
- Ice Rescue Incidents
- Confined Space Incidents
- Rescue Dive Incidents
- Structural Collapse Incidents
- Active Shooter Responses

### OPERATION FLEET:

- 1 Fire Chief
- 1 Assistant Fire Chief
- 2 ALS Engines
- 1 ALS Ladder
- 1 ALS Quint
- 1 ALS Engine/Heavy Rescue
- 3 ALS Medics
- 1 ALS Transport Squad
- 1 Battalion Chief
- 1 EMS Manager
- 1 Training Manager
- 5 Prevention Officers
- 1 Safety Technician
- 1 Grass Fighter
- 1 Dive Response Truck
- 3 Boats
- 8 EMS Bicycles



# Statistical Data





# Financial Report

Combined statement of receipts, disbursements and changes in balances. This is an unaudited Financial Statement.

Revenue Receipts	Total
Taxes	20,573,342
Charges for Services	1,226,031
Licenses, Permits & Fees	42,808
Intergovernmental Receipts	2,340,737
Interest	410,032
All Other Revenue	331,517
Transfers In	234,026
<b>Total Revenue Receipts 2022</b>	<b>25,158,494</b>

Expenditure Disbursements	
General Government	885,115
Public Safety	22,183,554
Public Works	15,616
Capital Outlay	2,604,973
Transfer Out	234,026
<b>Total Expenditure Disbursement 2023</b>	<b>25,923,284</b>
<b>Total Receipts Over (Under Disbursements)</b>	<b>(764,790)</b>
<b>Fund Cash Balances, January 1, 2023</b>	<b>38,101,839</b>
<b>Fund Cash Balances, December 31, 2023</b>	<b>37,337,049 *</b>

\*Township policy requires an amount equal to 25% of operating expenditures be carried over to the following year to pay bills during the first quarter of the following year. Because townships are funded primarily through real estate and property taxes, the carryover requirement was established to enable the Township to pay bills until the first half tax settlement is received in mid-March. The remainder is reserved to fund future capital projects such as real estate acquisition and replacement of fire trucks and medic vehicles. The Township currently has no debt service obligations.





#### BOARD OF TRUSTEES

Charles Kranstuber  
Jan Rozanski  
Stu Harris

#### FISCAL OFFICER

Joyce Robinson

#### ADMINISTRATOR

Eric Richter

#### FIRE CHIEF

Alec O'Connell

#### ASSISTANT FIRE CHIEF

John Donahue

#### HUMAN RESOURCES

Catherine Grossman

#### BOARD OF ZONING APPEALS

Michael Deaton  
Jason Huffman  
Richard Kear  
Rebecca Princehorn  
Julie Skolnicki

#### FACILITIES

Administration &  
Fire Training Center  
6200 Eiterman Rd

**Fire Station 91**  
6255 Shier Rings Road


**Fire Station 92**  
4497 Hard Road

**Fire Station 93**  
5825 Brand Road

**Fire Station 95**  
5750 Blazer Parkway



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